



BADAN NASIONAL PENANGGULANGAN BENCANA MercyCorps



THE TATTS PROGRAM

Institutionalizing Disaster Preparedness and Management Capacity of BPBDs in Indonesia through Technical Assistance and Training Teams

QUARTERLY REPORT

01 April - 30 June 2015

Funded by USAID / Office of Foreign Disaster Assistance (OFDA)



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TATTs	Mercy Corps	Start date:
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Mercy Corps Indonesia





SNAPSHOT

- First formal technical disaster risk management training conducted for 75 participants (BPBD staff and other government and non-government stakeholders) in Southeast Sulawesi (Disaster Risk Analysis);
- 100% TATTs teams drafted joint work plans with BPBD formalizing support for agreed capacity development priorities;
- 100% Memorandum of Understanding (MoU) completed with provincial governments. National government MoU now in process;
- 100% TATTs teams conducting routine in-house training, mentoring and Disaster Risk Management (DRM) discussion sessions to support formal technical training priorities;
- TATTs Consortium members actively involved in program activities. Replacement organization identified for support to the BNPB National Training and Education Center;
- USAID/OFDA field visit to all TATTs target provinces.

INTRODUCTION

This report covers achievements and challenges during Quarter 3 of the 'Institutionalizing Disaster Preparedness and Management Capacity of BPBDs in Indonesia through Technical Assistance and Training Teams' (TATTs) program for the period 01 April to 30 June 2015. During Qtr 3, TATTs teams focused on finalizing joint work plans with provincial BPBDs. This period saw the launch of the TATTs Program's first formal training with a major Risk Analysis capacity building initiative implemented over two cohorts in Southeast Sulawesi. This training was significant for the TATTs Program as it required the full support of consortium partners. Cardno Emerging Markets were required to provide quick and flexible services for the contracting and deployment of Short Term Technical Assistance (STTA) while TATTs also ensured a strong focus on inclusion and disability by inviting consortium partner ASB to add additional sessions into the training. Importantly, the training drew on existing national BNPB training curricula and the addition of disability focused sessions will enrich this national curricula in the future.

Formal training was also scheduled for all other TATTs target provinces. As a result of the Islamic Fasting Month, the majority of training was postponed until early in Qtr 4. This training includes Incident Command System training in Central Java in partnership with the United States Forestry Service (USFS) and BNPB; facilitation skills training in West Papua; program development training in Papua; radio operations training and systems assessment in Maluku; and post-disaster psychosocial support training in North Maluku.

Throughout Qtr 3 TATTs teams further consolidated their role within the BPBD offices at provincial level, creating space for regular mentoring and in-house capacity building. All teams provide ongoing informal training to all BPBD staff. This is done in a number of different and innovative ways including weekly discussion groups; afternoon inhouse training sessions; thematic training based on the

expertise and knowledge of the TATTs specialists; and routine socialization of basic disaster risk management concepts based on BNPB training modules and materials. These in-house training opportunities are both important and strategic and seek to promote enthusiasm while increasing knowledge of BPBD staff. TATTs teams seek to improve BPBD work culture and will link much of the in-house training to planned formal technical training and simulations.

The TATTs teams continue to identify the key institutional barriers to improved performance and disaster risk management service delivery at the province level including reviews of disaster management plans, budgeting processes and the link between program planning and disaster risk analysis.

Qtr 3 also provided an opportunity for field visits from USAID/OFDA staff. OFDA Regional Advisor Harlan Hale visited all TATTs provinces and met with BPBD leadership and TATTs teams. He was joined by USAID Program Management Specialist Yusak Oppusungu in North Maluku and Central Java and USAID Climate Change Adaptation Specialist Amin Budiarjo in Southeast Sulawesi.

CHALLENGES

An emerging challenge for the TATTs Program has been the requirement for a Memorandum of Understanding with the National Disaster Management Agency (BNPB). TATTs management has been working with BNPB to draft a MoU, which will be reviewed in early Qtr 4. The MoU issue, coupled with the need to replace consortium partner MPBI, has resulted in delayed activities with the BNPB Training and Education Center. A replacement organization for MPBI has been identified by TATTs following a call for proposals in Qtr 3. Upon OFDA's approval, a contract will be finalized for Lingkar Foundation early in Qtr 4 and technical support mobilized into the BNPB Training and Education Center.

TATTs OVERVIEW: QUARTER 3

The current reporting period (01 April – 30 June 2015) marked the beginning of TATTs formal training activities and the continued consolidation of TATTs teams within Provincial BPBD offices including the finalization and socialization of priority work plans. The table below reports on the status of delayed activities from Qtr 2 and updates on Qtr 3 priorities.

Quarter 3: April - June 2015	Status	Comment			
Status of delayed activities from Quarter 2: Jan - Mar 2014					
Recruitment of Provincial Teams	95%	All provincial teams have been filled with the exception of Training Officer position for North Maluku. <i>Note resignation of Senior Program Officer in North Maluku</i> .	Ongoing		
Assessment on training certification needs	0%	Withdrawal of partner MPBI from the TATTs Consortium. Successful call for proposals for replacement partner launched in Qtr 3	Delayed		
BNPB priority training curricula identified	0%	Withdrawal of partner MPBI from the TATTs Consortium. Successful call for proposals for replacement partner launched in Qtr 3	Delayed		
Local university networks identified	0%	Contract with DRR University Forum finalized in Qtr 3. Assessment of provincial universities will begin in July 2015	Delayed		
Delivery of early training / activities	-	First training conducted in Southeast Sulawesi (Risk Analysis); a variety of training in all provinces based on Joint Work Plans due to begin in July 2015 after the Islamic Fasting Month (Ramadan)	Ongoing		
Activity Status - Quarter 3: April – June 2015					
Biannual TATTs Meeting	100%	Biannual meeting held in May 2015. Including strategic planning and capacity development of TATTs field staff	Complete		
Quarterly Newsletter	100%	The first TATTs newsletter completed	Complete		
Mentoring sessions	100%	All teams conduct regular mentoring including routine informal DRM training and socialization	Ongoing		
Promoting the role of DRR fora / committees	100%	Teams are working with local DRR fora where already formed and promoting formation of new fora	Ongoing		
Regular BPBD coordination	100%	Teams hold regular internal coordination based on workplans	Ongoing		
Development of plans, strategies and policies	-	Teams support local DRM planning	Ongoing		
Prioritization of disaster simulations	0%	Local disaster simulations not yet identified. This activity expected in Qtr 4	Delayed		
Testing BNPB training modules at provincial and district level	-	One BNPB training module trialed and tested in Qtr 3. Withdrawal of MPBI from TATTs Consortium has caused delays	Ongoing		
Support in development of BNPB certification program	0%	TATTs is finalizing a contract for new partner to work with BNPB Training and Education Center following the withdrawal of MPBI from TATTs Consortium	Delayed		
Specific ToT to build pool of facilitators at provincial level	-	74 facilitators have been trained across the program (27% women) and 33 facilitators have used their skills to train other provincial and district DRM stakeholders.	Ongoing		
Strategic planning of provincial university forum to contribute to DRR	0%	The University Forum for DRR will conduct an indepth assessment in July which will include a planning workshop with provincial universities and BPBD representatives in August.	Delayed		
Provincial - District BPBD meetings	-	TATTs teams facilitate and assist in province-district BPBD meetings providing DRM specialization, socialization etc.	Ongoing		

CONSORTIUM PARTNER ACTIVITIES

ARBEITER-SAMARITER-BUND (ASB)

ASB is a key implementing partner of the TATTs Consortium and responsible for ensuring that inclusivity and disability are mainstreamed throughout TATTs activities. Strategic Objective 1 of the TATTs Program is: *BPBDs in target provinces are delivering inclusive services*. ASB brings Indonesian-specific experience in DRR and disability programming and provides technical assistance and oversight to the TATTs program. Throughout Qtr 3, ASB finalized its framework for future activities within TATTs. The new framework includes two additional activities: 1) ASB will establish a model Disability Services Unit (ULD) within the Central Java BPBD. The Disability Services Unit is a new policy initiative of the national disaster management agency (BNPB) and is included in the new Disability and DRR regulation (No. 14, 2014); 2) ASB will also support BNPB to develop draft technical guidelines for the new Disability and DRR regulation.

A financial workshop was arranged between ASB and Mercy Corps Indonesia during Qtr 3 to ensure that ASB's financial management and reporting aligned with Mercy Corps as the prime partner in the TATTs Consortium. ASB completed a range of key activities in Qtr 3 including:

- TATTs management team and provincial TATTs team training on inclusive DRR including Inclusive DRR regulations and frameworks; Inclusive DRR in practice and the role of Disabled People's Organizations; Inclusion, disability and disability etiquette; Mainstreaming inclusion within provincial TATTs team's work plans.
- Inclusive DRR training for BPBD and related stakeholders in Southeast Sulawesi the 4 hour inclusion session included in the Disaster Risk Analysis Training resulted in suggested topics for follow-up technical training including evacuation techniques for people with disability, and inclusive DRR in practice.
- Coordination with BNPB and Central Java BPBD on Unit Layanan Disabilitas (ULD) and Technical Guidelines BNPB are concerned they are not equipped to model a national unit but would like to focus on pre-disaster technical guidelines for disability and DRR. The Central Java Province favors modeling a ULD in partnership with a district.





CARDNO EMERGING MARKETS USA, LTD.

Cardno is a registered corporation supporting TATTs as a consortium partner by contracting and deploying high-quality consultants to assist with TATTs capacity development initiatives. During Qtr 3, Cardno assisted with the deployment of 2 national (Indonesian) consultants to support the two 5-day Disaster Risk Analysis Trainings in Southeast Sulawesi in June. At the same time, during Qtr 3 Cardno was involved in the preparatory work for the deployment of 14 specialists to support a range of trainings and activities scheduled for early July. These included:

- 4 specialists for facilitation skills training in West Papua;
- 2 specialists for Incident Command System training in Central Java;
- 2 specialists for post-disaster psychosocial support training in North Maluku;
- 3 specialists for radio operations training and radio systems assessment in Maluku;
- 1 specialist for provincial tsunami early warning system socialization activity in Maluku;
- 1 specialist for review of the BNPB Community-Based Disaster Risk Management training syllabus;
- 1 specialist for the development of provincial Emergency Operations Center minimum standards guidelines.

NATIONAL UNIVERSITY FORUM FOR DISASTER RISK REDUCTION (UF-DRR)

The UF-DRR seeks to improve the capacity of local universities to make a valuable contribution to disaster risk reduction and support the capacity development of local disaster management agencies and structures. Throughout Qtr 3 an initial contract was finalized to enable the UF-DRR to conduct an in-depth assessment of university and higher education capacity in the six target TATTs provinces. The assessment was initially scheduled for Qtr 3, however was delayed until early Qtr 4. The initiative will culminate in a joint planning workshop based on the assessment results in which UF-DRR, provincial university representatives, BPBD staff and TATTs management will participate.

PROVINCIAL ACTIVITIES

The TATTs Program was established during the first quarter (October - December 2014) and in the second quarter (January-March 2015) focused on a range of consolidation activities including recruitment and mobilization of provincial teams, establishing a presence within BPBD offices, building new relationships with the BPBD leadership and staff, and conducting needs assessments to identify provincial BPBD priorities. In essence, the TATTs teams only began actively programming in Qtr 3, building upon the new relationships, needs assessments and joint planning with provincial BPBD and other local government and non-government DRM stakeholders. Each of the provincial BPBD have different needs and priorities and the teams need to understand the local political economy in order to leverage the best possible capacity development outcomes. In this section, TATTs provincial teams have highlighted their key achievements and outcomes during Qtr 3.

PAPUA

Since the TATTs Program was established within the Papua BPBD office, the team has concentrated on providing both direct and indirect support to ongoing BPBD activities. During Qtr 3, the following outcomes were identified:

- 1. Changing the mindset and enthusiasm of BPBD staff. Since the arrival of TATTs, the team has witnessed increased enthusiasm with the majority of the staff maintaining office hours and others staying back to join informal TATTs learning activities. Part of the strategy of the TATTs team has been to schedule in-house training and discussion sessions in the afternoons.
- 2. Knowledge Sharing. The TATTs office within the BPBD complex has become a center for sharing DRM knowledge and experience both for provincial BPBD staff as well as staff from other visiting district BPBDs. Almost daily the TATTs secretariat is visited by BPBD staff keen to seek new knowledge and to discuss issues relating to their role and function.
- 3. Coordination and Technical Assistance. The TATTs team provided a range of technical assistance during Qtr 3 including:
 - Reviewed the Provincial Disaster Management Plan (DMP);
 - Provided technical assistance on activity planning and implementation for the provincial DRR Forum and assisted in DRR Forum socialization at district level;
 - Assisted the Jayawijaya District BPBD to change its administrative status from a Type B to Type A agency in order to provide more effective coordination powers;
 - Supported Yapen Islands District BPBD to finalize its earthquake contingency plan;
 - Provided technical support to the Provincial BPBD on the provision of tsunami emergency shelter including advice and mentoring on the preparation of a funding proposal and development of shelter guidelines;

- Provided technical support to the Jayapura District BPBD on the implementation of the resilient villages program.
- 4. Activities. The TATTs team together with the BPBD provincial secretariat developed a thematic in-house training program to be implemented on a monthly basis. The planned training theme for July is 'Warehouse Administration.'
- 5. Multi-stakeholder Coordination. The Papua team has developed strong coordination links with the provincial DRR Forum and had reactivated monthly thematic discussion sessions scheduled to begin in Qtr 4. The team has also supported the provincial BPBD's DRR Forum Consolidation Program which plans to bring together DRR Forum from districts across Papua Province.

WEST PAPUA

The West Papua team has been active in developing a joint work plan with BPBD to support future priorities. One of the key challenges has been the need to advocate for greater investment into human resource capacity development, rather than focusing on DRM infrastructure and equipment. The TATTs team in West Papua has been utilizing its DRM skills and expertise to provide regular inhouse training. Activities over Qtr 3 included:

- 1. *Mentoring*. The TATTs team has assisted the Provincial BPBD in the development of standard operating procedures (SOP) for activity and program monitoring and evaluation as well as assisting the BPBD secretariat with DRM planning.
- 2. *Influence and Advocacy*. As part of the West Papua Province 2016 annual planning process, the TATTs team advocated for the BPBD to include human resource capacity development as part of its planning and budgeting.
- 3. Training and Technical Assistance. TATTs provided inhouse training and support for the BPBD Emergency and Logistics Unit. The BPBD has the largest emergency warehouse in eastern Indonesia but requires assistance in warehouse management. TATTs also implemented a warehouse development needs assessment.
- 4. *Policy Review.* The TATTs team was involved in the review of minimum service standards for disaster management. The team worked together with the Head of BPBD who is one of the provincial representatives on the national taskforce.
- 5. Formal Training. Based on the needs assessment and joint planning with BPBD, the team identified the requirement for basic facilitation skills. This will help to build a local pool of DRM facilitators through the life of the TATTs program. The team worked with Jakarta management to identify professional facilitation skills trainers, while identifying potential local DRM trainers from government and non-government agencies (including local Disabled People's Organizations). These candidates were invited to join the 5-day BPBD training on Basic Facilitation Skills scheduled for early Qtr 4.

MALUKU

The TATTs team has consolidated the Tsunami Early Warning System (EWS) assessment conducted in Qtr 2, while prepared work for key provincial priorities that address geographic access challenges.

- 1. Coordination and Networking. The TATTs team has identified and coordinated with Disabled People's Organizations (OPD) in Ambon, the capital city of Maluku Province. This activity was identified following TATTs internal training on inclusion and disability issues provided by ASB and the need to create networks with OPD in the various provinces.
- 2. Understanding the Tsunami EWS Chain. The TATTs team in Maluku facilitated a workshop between the local Meteorology, Climatology and Geophysics Agency (BMKG), BPBD and other government and non-government stakeholders on understanding and strengthening the tsunami EWS chain. This activity followed the tsunami EWS assessment conducted by TATTs in Qtr 2.



- 3. Assessment Socialization. As a further follow-up to the Tsunami EWS assessment conducted in Qtr 2, TATTs focused on socialization of the results to key stakeholders. It is hoped that this assessment will form the basis of a Tsunami EWS Master Plan for Maluku, identifying the key components of the warning chain and type of support needed by the provincial government into the future. This socialization was coupled with planning on how to develop and improve the provincial Emergency Operations Center (EOC).
- 3. Logistics Database. As an archipelago province, logistics is a major identified challenge for the region. The TATTs team supported the development of a disaster management logistics and equipment database for the province. The database will be utilized as part of future disaster response planning and contingency planning.
- 4. Technical Training. The TATTs team focused on the preparation of its first major technical training scheduled for early Qtr 4. Maluku identified the need for improved radio communications systems including the training of radio operators and an assessment of current situation and challenges as well as recommendations for a multi-sectoral radio network to assist in disaster management across the province.

NORTH MALUKU

Changes in leadership in the Provincial BPBD required the need for the North Maluku team to start rebuilding relationships with the newly appointed head of agency. The isolation of the new capital of North Maluku Province, which is located on an island about 1 hour by speedboat from the major population center of Ternate creates particular challenges for the North Maluku team as government staff often keep irregular office hours. Throughout Qtr 3, the team identified the following key achievements:

- 1. Memorandum of Understanding. Changes in leadership had delayed efforts to create a local agreement for the TATTs program in North Maluku. The MOU with the North Maluku Provincial Government was finally signed during this quarter.
- 2. Participation in Key Planning Events. Although new to the BPBD office, the TATTs team was invited to attend the annual planning event between the Provincial BPBD and the 10 North Maluku districts. This event is used to socialize the provincial DRM program for 2016 and seek inputs on specific needs from the districts. The TATTs team were able to socialize the TATTs Program at this event.
- 3. Providing Resource Expertise. TATTs provided direct technical assistance to the BPBD program as resources for a number of socialization activities conducted for the North Maluku districts. Four events were implemented to provide knowledge on disaster emergency preparedness in the districts of Morotai Islands, North Halmahera, Central Halmahera and Sula Islands, while one event in East Halmahera focused on post-disaster needs assessment.
- 3. Technical Support and Mentoring. The TATTs team provided technical support and mentoring to BPBD trainers focusing on Emergency Response Team (ERT) coordination processes and post-disaster needs assessment. These trainings were implemented by the Provincial BPBD for representatives from the 10 district BPBDs in North Maluku.
- 4. Coordination. The TATTs team has started broader coordination with government and non-government stakeholders across the province, hosting a fast breaking dinner during the fasting month. The event was used to bring together a range of important actors in the local disaster management space including BPBD, Social Department, Health Department, the Meteorology, Climatology and Geophysics Agency, police, military and civil society.

SOUTHEAST SULAWESI

During Qtr 3 the Southeast Sulawesi TATTs team focused on analysis and assessment of DRM needs in the province and implemented a successful disaster risk analysis training. Disaster risk analysis is viewed as a fundamental training

for all BPBD staff, as well as other relevant stakeholders, as the Indonesian Disaster Management Law clearly articulates the requirement for disaster planning to be based on risk analysis. The team utilized this training to test the capacity of potential future DRM facilitators. The following represents the key achievements for the Southeast Sulawesi team during Qtr 3:

- 1. Joint Work Plan. Southeast Sulawesi team finalized their joint work plan with BPBD including a review and analysis of internal DRM documents; discussions with separate BPBD units; a joint workshop in April; and presentation of the results of the work plan in May. The team identified priorities for DRM capacity development with focus on foundational training for all BPBD staff.
- 2. Multi-sectoral Coordination. One of the primary functions of the BPBD is the coordination of all government and non-government stakeholders before, during and after disaster. The Southeast Sulawesi team identified the need to facilitate BPBD to take a more pro-active role in multi-sector coordination. The TATTs team created and facilitated opportunities for linkages between BPBD and the Provincial Planning Agency, local military, Search and Rescue Agency, Red Cross, Social Department and Health Department. TATTs created links with the Social Department on disability issues and coordinated with local universities on disaster risk reduction and climate change issues. TATTs has also formed



networks with local Disabled People's Organizations and the provincial NGO forum.

- 3. Technical Assistance. Together with the BPBD Secretariat, the TATTs team developed a database of potential trainers within the provincial BPBD. This was enhanced with data on potential facilitators and instructors from other government and non-government agencies active in disaster management. The Southeast Sulawesi team has also instigated a process of in-house training and weekly thematic discussions to help improve the skills of BPBD staff.
- 4. Training. TATTs conducted a 5-day intensive Disaster

Risk Analysis Training for the identified disaster management facilitators. The training, held in June, was split into two cohorts. Sixteen facilitators from the first cohort were engaged to provide mentoring and assistance to the second training group. This proved to be a successful strategy and now forms the basis for future development of a pool of DRM facilitators in Southeast Sulawesi.

CENTRAL JAVA

In Qtr 3, Central Java focused on mentoring and policy assistance activities, while at the same time preparing for a major technical training in Incident Command System (ICS) scheduled for early Qtr 4 in partnership with the United States Forestry Service (USFS) and BNPB. The following are other key activities:

- 1. *Pool of Facilitators*. Identified 15 potential trainers from the Central Java BPBD to form the basis of a local pool of DRM training facilitators to help lead training and capacity building at the district level. The Central Java BPBD has identified six districts as pilots under the TATTs program.
- 2. Community Resilience Policy. TATTs has assisted the BPBD Disaster Mitigation and Preparedness Unit to develop a community-level disaster resilience module as part of the provincial government's Berdikari Program. The Berdikari Program is a Governor initiative that focuses on local economy, local culture and resilience. TATTs assisted in the

development of the new module, called Mastana Berdikari, by supporting pilot field surveys and activities.

- 3. Disaster Response Guidelines. TATTs assisted the Central Java BPBD with the development of Governor Instructions for Disaster Response. These are a first for Indonesia, and outline the steps that the Governor must take to ensure a coordinated disaster response and broadly outlines the roles and responsibilities of the various government departments expected to provide emergency response services.
- 4. DRR Forum. TATTs facilitated synergies between the Central Java BPBD and the existing DRR Forum focusing on a joint program of supporting the formation of DRR forum at the district level.
- 5. *National DRR Month.* This October 2015 event will be hosted by the Central Java BPBD and held in the hometown of Indonesian President Joko Widodo. TATTs has been supporting and mentoring the BPBD in event preparation.
- 6. Mapping Training Needs. The TATTs team finalized its mapping of training required to improve DRM capacity in the Central Java Province. The mapping relates to key needs at the district/city level and how these needs can be supported by the provincial BPBD.

Attachment 1: TATTs Program Performance Indicators

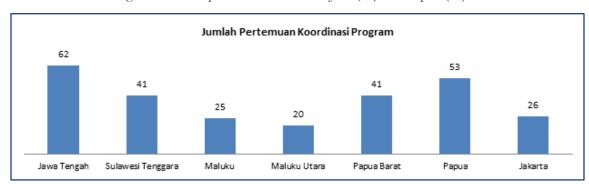
The following Program Performance Indicator matrix shows a dramatic increase in formal and informal training resulting from a kick-off of technical training activities in Qtr 3. The number of people trained went from 40 to 433 (an increase of 980% over Qtr 2). This figure already exceeds by 40% the initial identified program target. Meanwhile, the number of trainings implemented went from 2 to 16 trainings (an increase of 700% over Qtr 2). These figures will stabilize over future quarters. The TATTs program is also tracking the identification and preparation of local trainers and facilitators which were identified for the first time and linked to the strategy to develop pools of DRM facilitators and trainers at the provincial level. Also emerging for the first time is the updating and improvement of DRM training modules. A number of activities have not yet begun including institutional support at the national level (within BNPB Training and Education Center), and exercises and simulations at the regional level. These exercises will be designed to test the level of improved skills, knowledge and understanding of BPBD staff and other stakeholders.

	TATTs Key Performance Indicators		Actual		al
			М	W	Total
1	# of people trained in disaster preparedness, mitigation and management (disaggregated)	300	327	106	433
2	# of trainings conducted	120)		16
3	# of people passing final exams or receiving certificates (disaggregated)	180			-
4	% of people trained who retain skills and knowledge after two months	80			-
5	# of hazard risk reduction plans, strategies, policies, disaster preparedness, and contingency plans developed and in place	12	12		-
6	# of people participating in discussions regarding national risk reduction strategies as a result of the program (disaggregated)	500			-
7	# of communities and stakeholders involved in the development of plans, policies, and strategies	200	00		-
8	National and local risk assessment, hazards data and vulnerability information is available within targeted areas (Y/N)	Y			-
9	% change in quantitative sections of pre- and post- self-assessments by targeted BPBDs, with corresponding improvement on qualitative sections	70			-
10	% change in quantitative sections of pre- and post- external assessments of targeted BPBDs	70			-
11	# of simulations and training exercise carried out by targeted BPBDs with TATTs, followed by learning sessions	48			-
12	# of people involved in simulations (disaggregated)	3,600			-
13	# of key personnel (disaggregated) in each targeted Provincial BPBDs trained as trainers	150	54	20	74
14	# of key personnel (disaggregated) in each targeted BPBD has experience training other provincial and district BPBD staff	100	28	5	33
15	# of resource network trainers (disaggregated) in each targeted province	10			-
16	# of objectives from each provincial BPBD self-assessment/planning priorities completed (e.g.: strategic plans, hazard maps, specific trainings, etc.)	3			1
17	# of trainings implemented by provincial BPBD staff in each targeted district	3			-
18	# training modules updated and improved or newly developed	20			1
19	# of people participating in updating & improving training modules (disaggregated)	200			1
20	Stakeholder committees formed in every target province	Υ			50%
21	Stakeholder committees meet at least every two months, with at least 50% participation	Y			-
22	# of participants involved in cross-visits to share learnings and experiences with counterparts in other provinces/districts	30			-
23	# of meetings held between provincial and district BPBDs	14			6
24	# of models, documented lessons learned or best practices shared through the university network or other mechanisms	6			-

Attachment 2: TATTs Mentoring

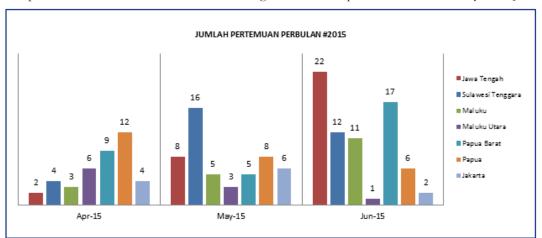
Mentoring is a key activity of the TATTs Program. TATTs teams are based inside provincial BPBD offices and aside from facilitating targeted technical training, they assist in a range of day-to-day mentoring initiatives. The strategy behind the TATTs Program is to build understanding of BPBD staff roles and function and based on this understanding develop a more professional work ethic, supported through technical training and strengthened policy. The logic is that this capacity development approach will lead to improved inclusive DRM service delivery from the provincial BPBDs. TATTs team members partner with BPBD leadership as well as BPBD staff across the implementation units. Teams have developed internal mechanisms for building BPBD capacity on a daily basis including routine in-house training and thematic discussion sessions, assisting in the design and development of strategic policy instruments such as the local Disaster Management Plan, and providing support in program design and implementation based on local priorities. TATTs staff seek to work in partnership with and mentor BPBD staff to avoid substitution.

One quantitative proxy for monitoring the degree of mentoring and assistance provided on a day-to-day basis is to review the number of regular coordination and planning meetings held with BPBD staff at the provincial level and BNPB at the national level. TATTs staff provide meeting reports which are further analyzed for qualitative outcome and narrative. Graph 1 below shows that there have been 242 recorded meetings between TATTs teams and provincial BPBD between February and June 2015. A further 26 recorded meetings occurred at the national level. The highest number of recorded coordination meetings were in the provinces of Central Java (62) and Papua (53).



Graph 1: Number of Coordination Meetings held on province basis

Graph 2 below shows the number of meetings held in each province and nationally for Qtr 3.



Graph 2: Number of Coordination Meetings in Qtr 3 per province



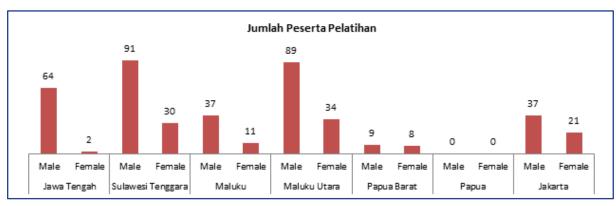
Attachment 3: Technical Training

Since TATTs activities began with the mobilization of teams in February 2015, 14 trainings have been hosted at the provincial level and 2 capacity development trainings have been held nationally for TATTs staff. Training schedules were impacted by the Islamic Fasting Month and a range of activities have been rescheduled for early Qtr 4. Graph 3 below shows the number of trainings held per province and at national level since February 2015. There has been an increase of 14 trainings during Qtr 3 as focus of the teams has turned to capacity development implementation. Throughout Qtr 3, the Papua TATTs team focused on building relationships with BPBD and other DRM stakeholders while assisting in a number of DRR-related BPBD programs including the formation and/or strengthening of DRR Forum at the district level.



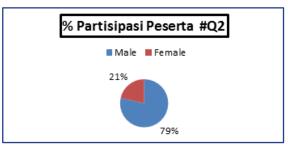
Graph 3: Number of trainings held on province basis since February 2015

During Qtr 3 393 people took part in TATTs training in the six target provinces. Added to the total of 40 trained in Qtr 2, this brings the running tally to 433 training participants including BPBD and other government and non-government agencies. TATTs estimates that 50% of participants have taken part in more than one training over this period. Graph 4 below shows the number of people trained per province since activities started in February 2015. The figures also shows a dominance of male over female training participants which in turn indicates the dominance of male staff in the provincial disaster management agencies.

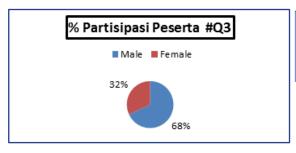


Graph 4: Number of people trained (disaggregated by gender) since February 2015

While participation of women in DRM activities is comparatively low due to the dominance of men in the DRM sector in Indonesia, TATTs training has seen an increase in women's participation between Qtr 2 and Qtr 3 as shown by Graphs 5 and 6 below.



Graph 5: Number of women and men trained in Qtr 2 (Jan-Mar 2015)



Graph 6: Number of women and men trained in Qtr 3 (Apr-Jun 2015)



Attachment 4: DRR Forum in TATTs Target Provinces

One of the key priorities of provincial BPBD is to strengthen the DRR Forum already established at the provincial and district levels, or to facilitate the establishment of new forum. DRR Forum provides a platform for government, private sector and civil society to be involved in disaster management issues.

Province	DRR Forum Overview
Papua	The Papua Province DRR Forum was declared in 2011 as an initiative led by local and international NGOs, the government and private sector. To date, the DRR Forum has implemented the following programs: 1) Annual socialization of the importance of DRR in partnership with BPBD Papua; 2) Assisting in the formation of DRR Forum in 5 target districts; 3) Facilitating activities as part of the government's Resilient Villages Program in 2 districts; 4) Providing facilitators for disaster contingency planning activities in 2 districts.
	The TATTs team in Papua has worked closely with the DRR Forum and will continue to provide support and facilitate the engagement of the forum in DRR activities, discussions and advocacy.
West Papua	The Provincial DRR Forum is now at the initiation level and since 2014 a provincial team has been established to assist in the establishment of the forum. Members of the team have links to the Manokwari District DRR Forum which has already been successfully formed and is active in the West Papua capital. The BPBD has provided funding for the establishment/declaration of the new provincial DRR Forum in 2016. However, members of the formation team remain active and continue to coordinate, particularly with the Manokwari District DRR Forum.
	The TATTs team is actively facilitating and promoting the role of the DRR Forum with BPBD Papua and maintaining links with the formation team.
North Maluku	North Maluku Province has not yet formed a DRR Forum. There is support within the BPBD administration to declare a new provincial DRR Forum, however challenges in multi-sector coordination need to be overcome. The TATTs team has facilitated opportunities for DRM stakeholders - including government and non-government stakeholders - to come together and discuss the potential formation of the DRR Forum. The most recent event was a Fast Breaking Ceremony during the Fasting Month in June 2015.
Maluku	Maluku Province currently has a <i>defacto</i> DRR Forum. While the forum has been established, legal requirements such as governor decree have not been finalized and this influences the planning and activities of the DRR Forum. The TATTs team is seeking to revitalize the DRR Forum by facilitating coordination meetings with key stakeholders. In August 2015, the team plans to host a workshop/meeting with DRR Forum members to redefine the vision and mission of the forum to reduce disaster risk in Maluku Province.
Southeast Sulawesi	Southeast Sulawesi has not yet established a DRR Forum. The TATTs team is focusing on building the capacity of the BPBD including implementation, coordination and command functions. It is hoped that through these capacity development activities, particularly coordination activities, the BPBD will increase its credibility and then take the lead in the declaration of the province-level DRR Forum.
Central Java	Central Java has the most active DRR Forum which was established in 2010. The Forum involves 34 institutions/ agencies including the Central Java BPBD, NGOs and the private sector. The DRR Forum identifies its mission as assisting the Central Java Province to be more resilient to disaster risk and ensuring that all activities align with the humanitarian imperative. In 2014, a revitalization of the DRR Forum took place following a two-year vacuum in activities. Following the 2014 DRR Forum Congress, there was renewed support from government and non-government stakeholders and the provincial DRR Forum adopted the role of facilitating the establishment of DRR Forum at the district level. In Central Java, currently 33 districts have disaster management agencies and of this number 15 districts have formed DRR Forum. The provincial forum also assists the districts in supporting the establishment of village DRR structures.
	TATTs supports the DRR Forum by helping to prioritize districts that are vulnerable to disaster and have also facilitated improved coordination between the provincial and district DRR Forums. TATTs has also facilitated greater involvement of the DRR Forum in preparations for the October 2015 Indonesian DRR Month - which will be hosted in Solo, Central Java.



